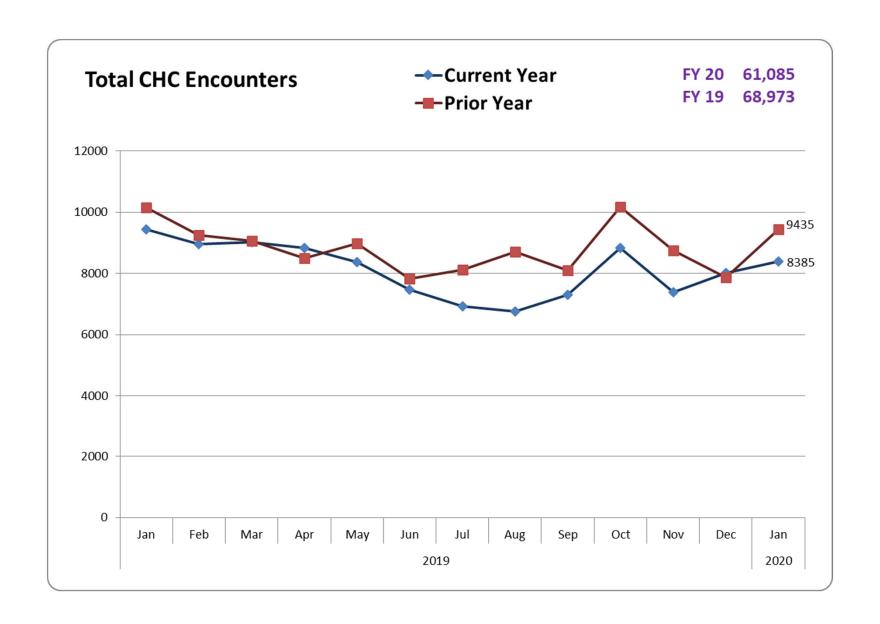
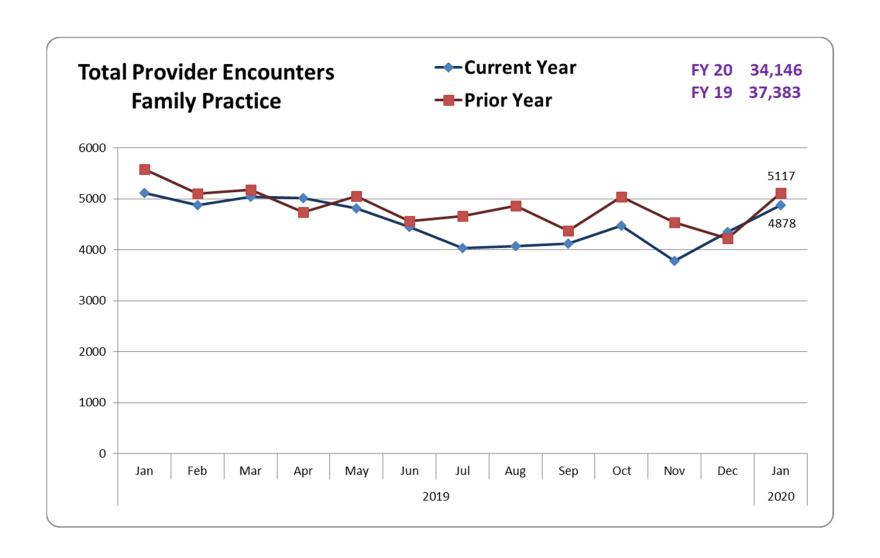
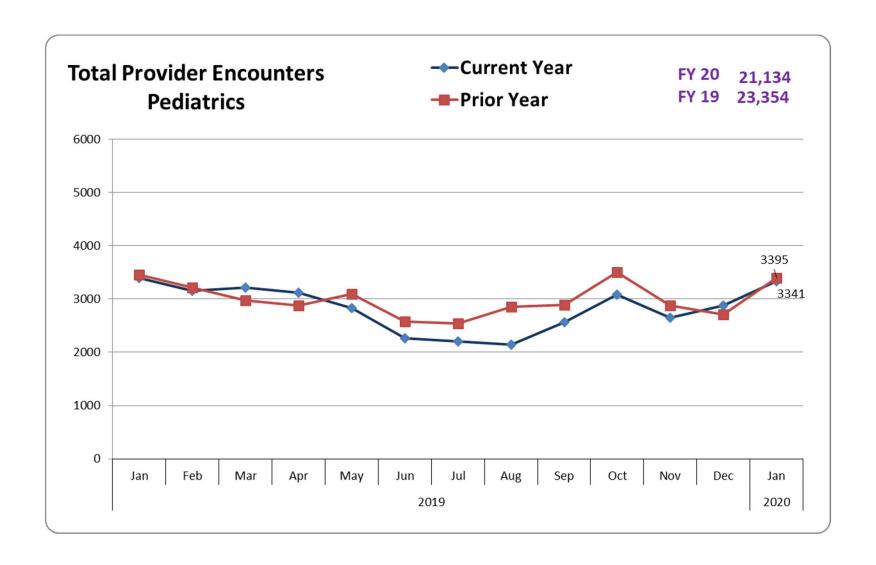
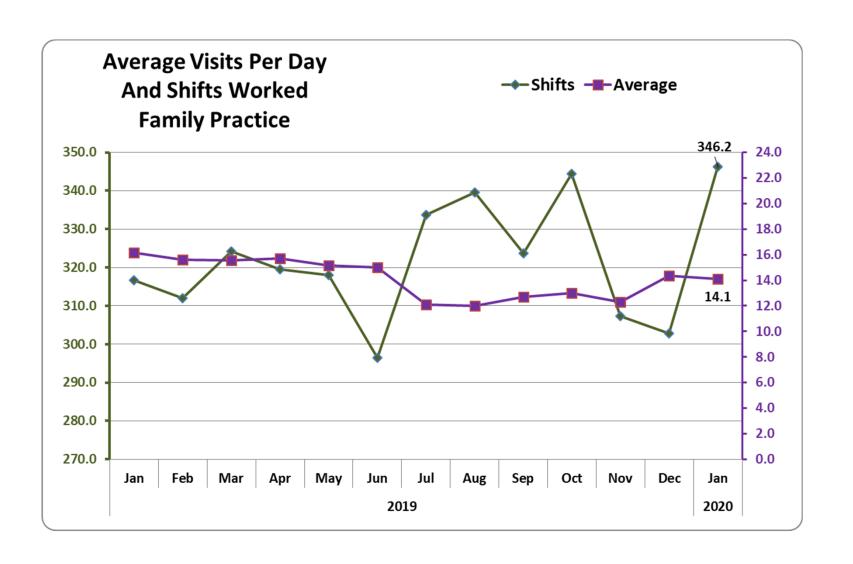
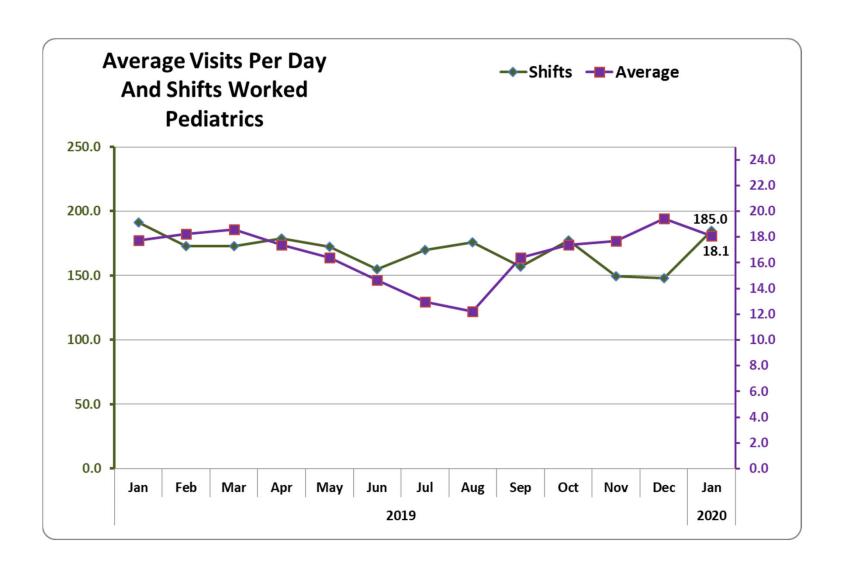
Organizational Performance

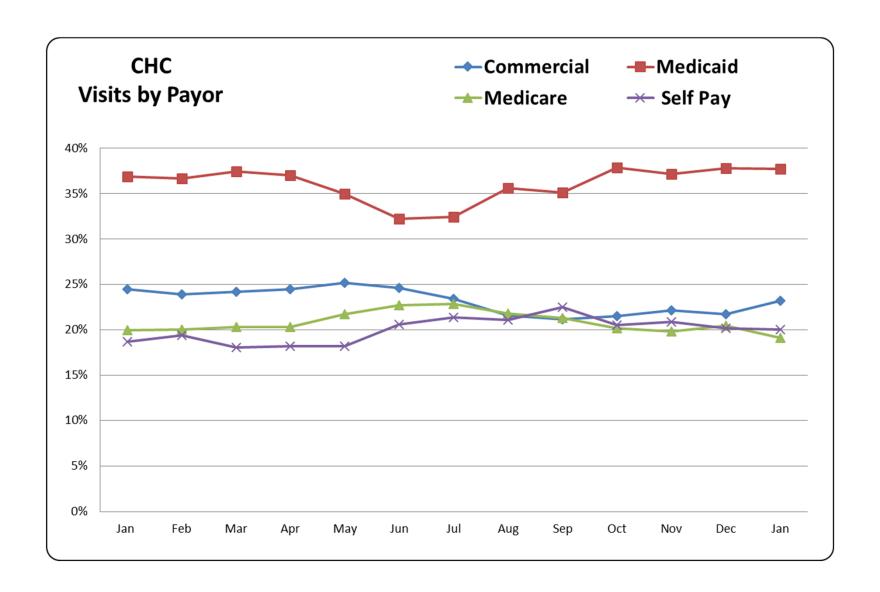


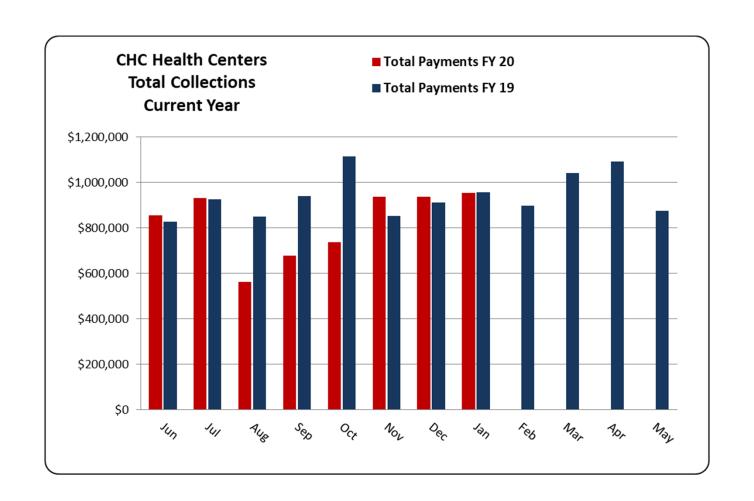


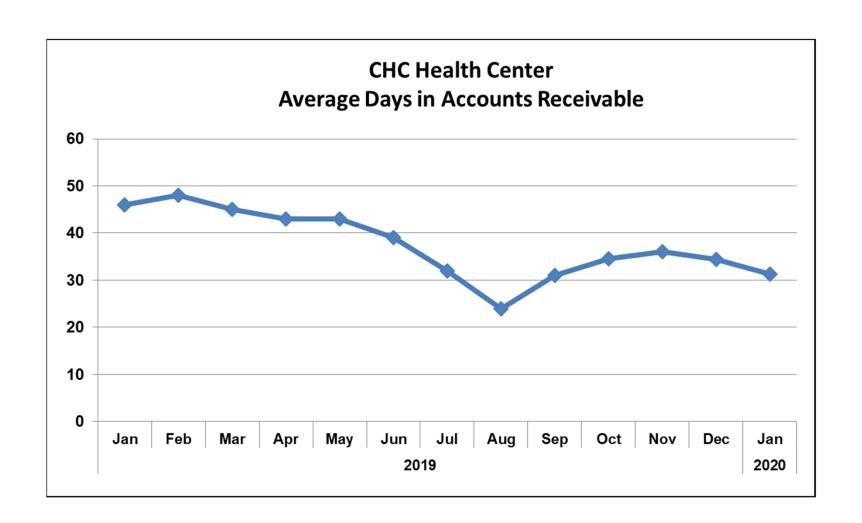








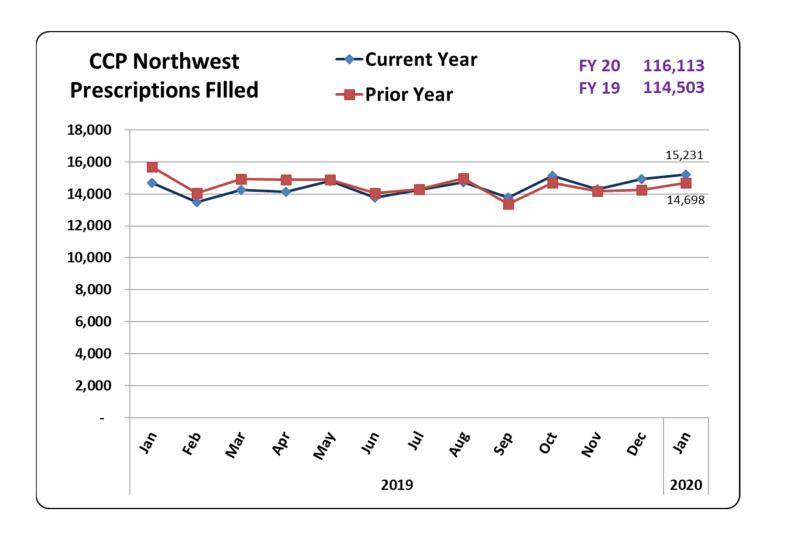


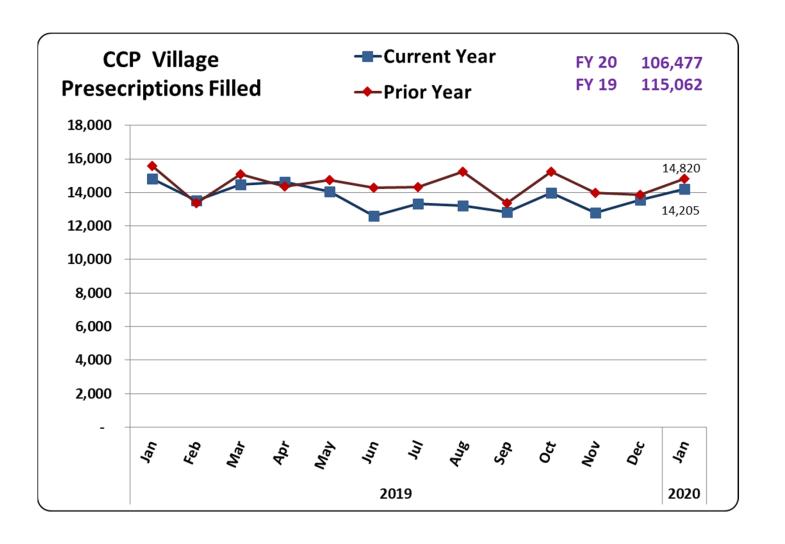




Ochin Revenue Scorecard

Rank	Member	State	Encounters	Modified Average Score Day	/s In %-ti A/R	le Days	in % > 90 Days	%-tile > 90 Days	Charge Lag	%-tile Charge Lag	Claim Rate	Rejection %-tile Acceptar Rate		of %-tile of unters Enco	Open
1	Accel Health Center	TX	37,908	95	15	97%	10%	97%	1.	.0 98	3%			0.0	93%
2	OneWorld Community Health Center	NE	165,016	87	22	89%	26%	74%	3.	.6 89	9%			-	99%
3	QueensCare Health Centers [130]	CA	163,384	86	14	97%	2%	99%	1.	.8 97	7%	1%	89%	1.4	46%
4	CROOK COUNTY [56]	OR	3,016	82	25	87%	16%	89%	9.	.2 38	3%	1%	95%	0.2	89%
5	FAMILY HEALTH LA CLINICA [177]	WI	66,292	78	28	82%	29%	66%	3.	.3 92	2%	3%	55%	0.0	94%
6	Saban Community Clinic [35]	CA	109,748	78	18	94%	14%	94%	7.	.8 54	1%	2%	75%	0.3	85%
7	HEALTHPOINT	WA	344,044	77	16	96%	35%	49%	4.	.1 8	5%			1.2	57%
8	DESCHUTES COUNTY HEALTH DEPT [14]	OR	78,380	77	19	93%	16%	88%	6.	.4 60	5%	1%	90%	2.1	32%
9	TIBURCIO VASQUEZ HEALTH CENTER [183]	CA	108,556	76	38	59%	15%	91%	4.	.5 83	3%	2%	79%	0.9	63%
10	CAROLINA HEALTH CENTERS [121]	sc	98,504	75	34	72%	21%	80%	3.	.6 88	3%	2%	70%	1.1	61%
11	Heartland Health Center	NE	16,076	74	30	79%	32%	60%	3.	.2 93	3%			-	99%
12	LA CLINICA DEL VALLE FAMILY HC [30]	OR	120,152	73	26	85%	14%	92%	8.	.8 43	3%	2%	67%	0.1	90%





Carolina Health Centers Profit and Loss Statement Fiscal Year 2020 Current Month

		Jan 20		Budget	\$ Over Budget			
Income								
420000 · Grant Revenue	\$	529,501	\$	477,000	\$	52,501		
430050 · Pharmacy Retail	\$	1,344,791	\$	1,160,118	\$	184,673		
430500 · Contract Pharmacy Revenue	\$	160,796	\$	80,000	\$	80,796		
440100 · Patient Care Billing System Rev	\$	963,078	\$	1,057,342	\$	(94,264)		
440500 · Patient Care Revenue Other	\$	197,692	\$	330,340	\$	(132,648)		
460000 · Other Income	\$	163,401	\$	152,091	\$	11,310		
460600 · Pharmacy Rebates	\$	10,570	\$	24,192	\$	(13,622)		
Total Income		3,369,829	\$	3,281,083	\$	88,746		
Expense 615000 · Depreciation	\$	59,977	\$	70,000	\$	(10,023)		
620000 · General Administration	\$	41,829	φ \$	58,269	φ \$	(, ,		
		•	Ф \$	*	э \$	(16,440)		
630000 · Facility	\$ \$	99,195	э \$	91,079	э \$	8,116		
635000 · Marketing and Outreach	•	10,907	э \$	8,500	э \$	2,407		
650000 · Information Technology	\$	66,840	,	80,051		(13,211)		
660000 · Insurance	\$	4,095	\$	-	\$	4,095		
670000 · Patient Care Services Other	\$	63,536	\$	53,957	\$	9,579		
675000 · Supplies and Equipment	\$	134,164	\$	109,064	\$	25,100		
680000 · Pharmacy Retail Expense	\$	853,613	\$	867,693	\$	(14,080)		
680500 · 340B Drug Costs	\$	26,917	\$	-	\$	26,917		
690000 · Contract and Consulting	\$	3,365	\$	19,362	\$	(15,997)		
700000 · Human Resources	\$	1,497,636	\$	1,437,035	\$	60,601		
Total Expense		2,862,074	\$	2,795,010	\$	67,064		
Net Income	\$	507,755	\$	486,073	\$	21,682		

Carolina Health Centers Profit and Loss Statement Fiscal Year 2020 Year to Date

	Jur	n '19 - Jan 20	Budget	\$ O	er Budget	
Income						
420000 · Grant Revenue	\$	3,896,639	\$ 3,821,200	\$	75,439	
430050 · Pharmacy Retail	\$	9,928,645	\$ 8,973,396	\$	955,249	
430500 · Contract Pharmacy Revenue	\$	923,188	\$ 465,000	\$	458,188	
440100 · Patient Care Billing System Rev	\$	6,461,444	\$ 7,444,982	\$	(983,538)	
440500 · Patient Care Revenue Other	\$	514,033	\$ 457,953	\$	56,080	
460000 · Other Income	\$	223,400	\$ 229,543	\$	(6,143)	
460600 · Pharmacy Rebates	\$	176,189	\$ 178,269	\$	(2,080)	
Total Income	\$	22,123,538	\$ 21,570,343	\$	553,195	
Expense						
615000 · Depreciation	\$	405,961	\$ 534,000	\$	(128,039)	
620000 · General Administration	\$	382,099	\$ 425,618	\$	(43,519)	
630000 · Facility	\$	697,316	\$ 684,039	\$	13,277	
635000 · Marketing and Outreach	\$	114,328	\$ 87,500	\$	26,828	
650000 · Information Technology	\$	505,772	\$ 406,777	\$	98,995	
660000 · Insurance	\$	93,197	\$ 74,182	\$	19,015	
670000 · Patient Care Services Other	\$	443,239	\$ 398,320	\$	44,919	
675000 · Supplies and Equipment	\$	859,180	\$ 1,008,436	\$	(149, 256)	
680000 · Pharmacy Retail Expense	\$	6,324,565	\$ 5,801,361	\$	523,204	
680500 · 340B Drug Costs	\$	121,225	\$ -	\$	121,225	
690000 · Contract and Consulting	\$	109,153	\$ 111,100	\$	(1,947)	
700000 · Human Resources	\$	12,279,233	\$ 12,281,186	\$	(1,953)	
Total Expense	\$	22,335,268	\$ 21,812,519	\$	522,749	
Net Income	\$	(211,730)	\$ (242,176)	\$	30,446	

Balance Sheet Fiscal Year 2020 Balance Sheet

	lo	2020	January 2019		
100==0	Jä	nuary 2020	Ja	inuary 2019	
ASSETS					
Current Assets					
Checking/Savings	\$	2,357,982	\$	1,426,754	
Accounts Receivable	\$	1,746,502	\$	2,113,444	
Other Current Assets	\$	728,266	\$	796,805	
Total Current Assets	\$	4,832,750	\$	4,337,003	
Fixed Assets	\$	8,551,674	\$	7,849,594	
Other Assets	\$	32,759	\$	19,654	
TOTAL ASSETS		13,417,183	\$	12,206,251	
LIABILITIES & EQUITY					
Liabilities					
Current Liabilities					
Accounts Payable	\$	353,922	\$	268,576	
Credit Cards	\$	18,137	\$	27,423	
Other Current Liabilities	\$	846,597	\$	654,717	
Total Current Liabilities	\$	1,218,656	\$	950,716	
Long Term Liabilities	\$	2,831,234	\$	1,896,205	
Total Liabilities	\$	4,049,890	\$	2,846,921	
Equity	\$	9,367,294	\$	9,359,330	
TOTAL LIABILITIES & EQUITY	\$	13,417,184	\$	12,206,251	

